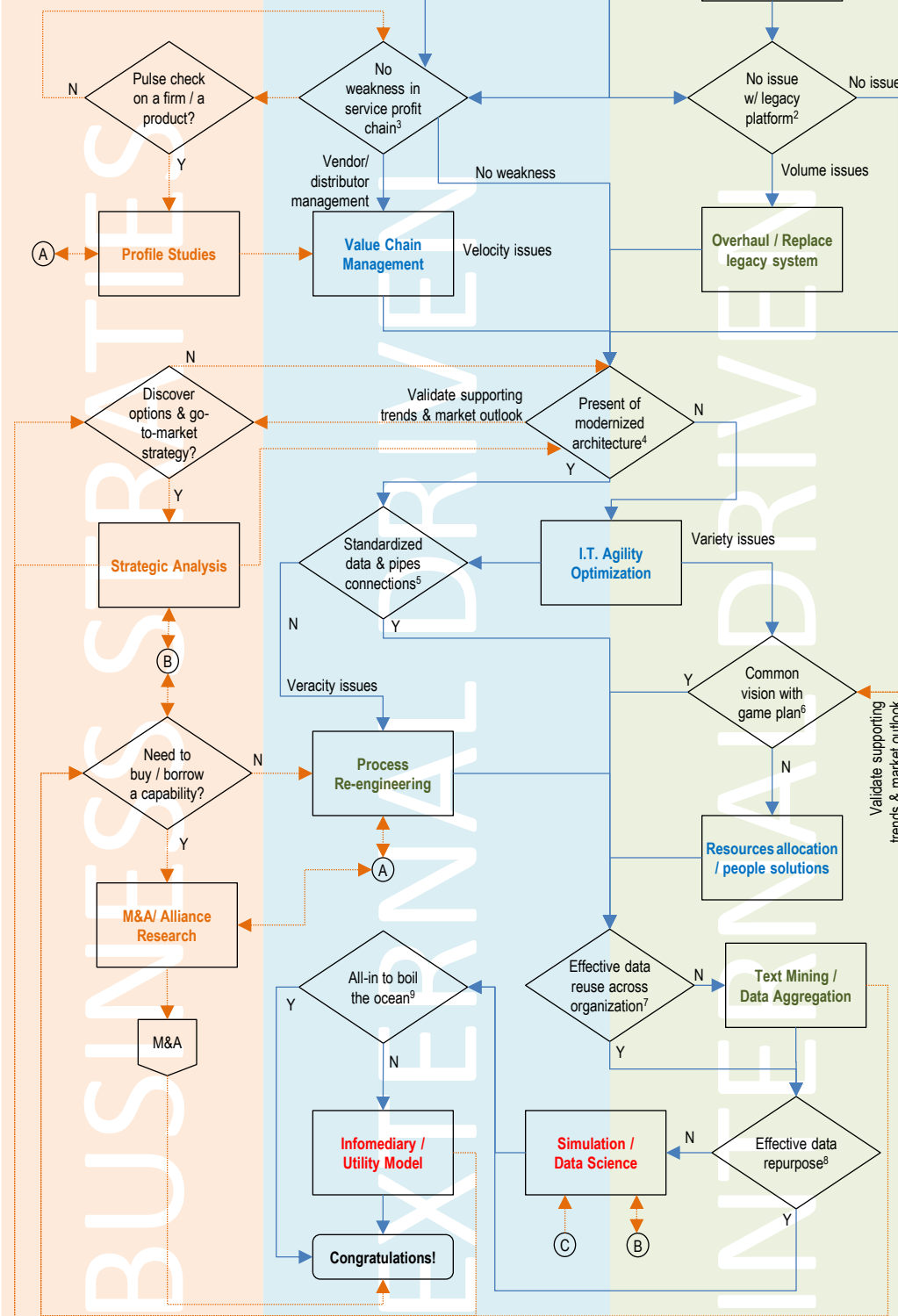


# Data Management Road Map

Crystallization	<b>Big Data Projects</b>
External Driven	<b>Consulting Services</b>
Internal Driven	<b>Research Analysis</b>
Remarks	<b>Technology Solutions</b>



## Criteria considered to fail the Assumptions

- Well organized:**
  - Operation is currently suffering from poor information management (chaos)
  - Voices from within and/ or outside the firm urges for heightening of controls (mandate or threatened by potential business loss if the firm does not take immediate action)
- No Issue with legacy system:**
  - Inefficient operation due to internal legacy system problem or data velocity issues
  - Other department(s) or business unit(s) are asking the legacy system to perform functions different from its original design and serving too many purposes that it is difficult to comprehend
  - System parameters cropped up over time and nobody truly knows how to untangle it
  - Product has out-grown the capabilities / capacity of legacy system
  - Ineffective systems integration after M&A
- No weakness in service profit chain:**
  - Ineffective operation caused by poor performance of vendors/ distributors
  - Poor setup of regionalize COE / out-source middle-/back-office
  - Too large a supplier base, or business units don't coordinate well among themselves in procurement caused resources waste
  - Silos - vendors refuse to cooperate with each other
- Presence of modernized architecture:**
  - Firm suspects the costs in carrying forward a legacy system will out weight its benefits
  - Firm recognizes need to overhaul / modernize architecture to cope with change / latest business requirements
  - Business units have lots of comments but none can pull it off and lead the change
  - Seniors at corporate level decided to move towards a centralized enterprise architecture
- Standardized data & pipes connections:**
  - Debate between 'centralized hub' versus 'best of breed' approach in redesigning operations and technology model
  - Overlap data sources, contradict data versions, and pipes do not fit well with another
  - Need bridging technologies to connect dots
- Common vision with game plan:**
  - Combat with non-standardize technologies & frequent requirement changes
  - Development projects are scattered rather than stackable solutions for scalable growth
  - No big picture roadmap
- Effective data reuse across organization:**
  - No end managing down # of spreadsheets
  - Silos - managers from different departments do not trust each other's figures
  - Regurgitation rather than automation
- Effective data repurpose:**
  - Big Data didn't provide concrete ROI or firm hesitated to raise earning forecast for their big data product/ service/ business model
- All-in to boil the ocean:**
  - Attempt to retrofit projects as 'Big Data'
  - Limited scope in collecting & analyzing data
  - Data scientist plays supporting role rather than earning leadership seat in organization